

# what it takes to be successful

What It Takes to Be Successful: Unlocking the Secrets to Achieving Your Goals

**what it takes to be successful** is a question that sparks curiosity in everyone at some point in their lives. Whether you're aspiring to climb the corporate ladder, build a thriving business, excel in your creative pursuits, or simply improve your personal growth, understanding the core elements that contribute to success can be a game-changer. Success is often perceived as a destination, but in reality, it's more of a journey shaped by mindset, habits, and resilience. Let's dive into the essential ingredients that pave the way for achieving what you desire.

## Defining Success: More Than Just Achievement

Before exploring what it takes to be successful, it's important to recognize that success is subjective. What success means to one person might differ vastly from another. For some, success could mean financial freedom; for others, it's about personal fulfillment, making an impact, or maintaining a healthy work-life balance.

This understanding sets the stage for a more personalized approach to success. When you know what success looks like for you, it becomes easier to map out the strategies that align with your unique goals.

## The Mindset Behind Success

### Growth Mindset vs. Fixed Mindset

One of the most influential factors in what it takes to be successful is mindset. Psychologist Carol Dweck popularized the concept of the growth mindset, which is the belief that abilities and intelligence can be developed through dedication and hard work. On the flip side, a fixed mindset assumes that talents are innate and unchangeable.

Embracing a growth mindset encourages learning from failures, seeking challenges, and persisting despite obstacles. This mental framework fosters resilience, a critical trait for long-term success.

### Self-Belief and Confidence

Believing in your ability to succeed can significantly impact your journey. Confidence doesn't mean knowing everything or being perfect; it's about trusting yourself enough to take risks and face uncertainty. When self-doubt creeps in, remind yourself of past achievements and use positive affirmations to reinforce your capabilities.

# Setting Clear Goals and Priorities

## The Power of Specific and Measurable Goals

What it takes to be successful often boils down to clarity. Vague aspirations rarely lead to tangible results. Setting SMART goals—Specific, Measurable, Achievable, Relevant, and Time-bound—provides a roadmap that guides your actions and helps track progress.

For example, instead of saying “I want to get fit,” a more effective goal would be “I will exercise for 30 minutes, five days a week for the next three months.” This clarity reduces procrastination and increases motivation.

## Prioritization and Time Management

Success is also about choosing where to focus your energy. Not all tasks carry equal weight. Learning to prioritize high-impact activities over busy work is essential. Techniques like the Eisenhower Matrix or time-blocking can help you manage your schedule effectively, ensuring that your efforts align with your goals.

## Building Strong Habits and Discipline

### Consistency Over Intensity

One of the lesser-discussed aspects of what it takes to be successful is the power of consistent action. Small, daily habits compound over time, leading to significant results. Rather than relying on bursts of intense effort, maintaining steady progress helps sustain momentum and prevents burnout.

### Developing Self-Discipline

Discipline is the backbone of success. It’s the ability to push through temptations, distractions, and moments of low motivation. Cultivating self-discipline might involve creating routines, setting boundaries, and holding yourself accountable. Over time, disciplined behavior becomes second nature.

## Learning and Adaptability

## **Continuous Learning**

In a rapidly changing world, what it takes to be successful includes a commitment to lifelong learning. Staying curious, seeking new knowledge, and updating your skills keeps you competitive and open to new opportunities. This could mean reading books, attending workshops, or learning from mentors.

## **Embracing Change and Flexibility**

Rigid plans rarely survive the test of reality. Being adaptable allows you to pivot when circumstances shift or unexpected challenges arise. Flexibility doesn't mean abandoning your goals but rather adjusting your approach to find the best path forward.

## **Building Meaningful Relationships and Networks**

### **The Role of Mentors and Support Systems**

Success is not a solo endeavor. Surrounding yourself with supportive people, including mentors who can provide guidance and wisdom, is invaluable. These relationships offer encouragement, constructive feedback, and new perspectives that can accelerate your growth.

### **Networking with Purpose**

Connecting with like-minded individuals or professionals in your field opens doors to collaboration and opportunities. Successful people often credit their networks as crucial to their achievements. Approaching networking with authenticity and generosity fosters genuine connections.

## **Resilience and Overcoming Failure**

### **Reframing Failure**

Almost every success story involves failure. What it takes to be successful includes the ability to view failure as a learning experience rather than a setback. When you reframe failure as feedback, you reduce fear and increase your willingness to take calculated risks.

### **Developing Emotional Strength**

Resilience is also about managing emotions during difficult times. Practicing mindfulness, maintaining a positive outlook, and seeking support when needed help build the emotional stamina required to bounce back stronger.

## **Maintaining Balance and Well-being**

### **The Importance of Physical and Mental Health**

Sustainable success depends on a healthy body and mind. Neglecting self-care can lead to burnout and diminish productivity. Incorporating regular exercise, balanced nutrition, adequate sleep, and relaxation techniques supports overall well-being.

### **Work-Life Harmony**

Striving for balance between professional ambitions and personal life fosters happiness and prevents exhaustion. Setting boundaries, prioritizing meaningful activities, and nurturing relationships outside of work create a fulfilling life that complements your success.

## **Final Thoughts on What It Takes to Be Successful**

Success is a multifaceted and ongoing process shaped by mindset, habits, goals, learning, and relationships. While the path may not always be straightforward, cultivating resilience, clarity, and discipline will serve as your compass. Remember, success is not merely about reaching a destination but growing through the journey itself. By embracing these principles, you position yourself not only to achieve your goals but to thrive holistically in the process.

## **Frequently Asked Questions**

### **What are the key habits of successful people?**

Successful people often exhibit habits such as goal-setting, consistent learning, time management, perseverance, and maintaining a positive mindset.

### **How important is mindset in achieving success?**

Mindset is crucial; a growth mindset allows individuals to embrace challenges, learn from failures, and continuously improve, which significantly increases the likelihood of success.

## Does networking play a role in becoming successful?

Yes, networking helps build valuable relationships, opens doors to new opportunities, and provides support and mentorship, all of which contribute to success.

## How does goal setting influence success?

Setting clear, achievable goals provides direction and motivation, helps track progress, and keeps individuals focused on their priorities, making success more attainable.

## Is failure necessary on the path to success?

Failure is often a critical part of success as it provides learning experiences, builds resilience, and helps refine strategies for future attempts.

## What role does discipline play in being successful?

Discipline enables individuals to stay committed to their goals, manage time effectively, avoid distractions, and maintain consistent effort over time, all essential for success.

## How important is continuous learning for success?

Continuous learning keeps skills relevant, fosters innovation, and adapts to changing environments, which are all vital components in achieving and sustaining success.

## Can passion influence success?

Passion fuels motivation and persistence, making it easier to overcome obstacles and stay dedicated, which greatly enhances the chances of being successful.

## Additional Resources

What It Takes to Be Successful: A Comprehensive Exploration of Key Traits and Strategies

**what it takes to be successful** is a question that has intrigued scholars, professionals, and everyday individuals alike for centuries. Success, a multifaceted concept, varies widely depending on personal goals, cultural context, and professional arenas. Yet, despite its subjective nature, certain universal traits and strategic behaviors consistently emerge as common denominators among those who achieve notable accomplishments. This article delves into the intricate tapestry of factors contributing to success, blending empirical data, psychological insights, and practical advice to provide a nuanced understanding of what it truly takes to be successful.

## Defining Success: Beyond Material Gains

Success is often narrowly equated with financial wealth or professional status. However, a more comprehensive definition encompasses personal fulfillment, mental well-being, and the achievement

of meaningful objectives. Studies suggest that individuals who align their goals with intrinsic values tend to experience higher satisfaction and sustained success. For example, research from the American Psychological Association highlights that people who pursue purpose-driven goals report better mental health outcomes compared to those motivated solely by external rewards.

In this context, understanding what it takes to be successful involves examining both external achievements and internal states. It requires a balance between ambition and self-awareness, as well as adaptability in the face of evolving circumstances.

## **Core Traits That Foster Success**

### **Resilience and Perseverance**

One of the most widely recognized attributes linked to success is resilience—the capacity to recover from setbacks and persist despite obstacles. Success stories across industries often reveal a pattern of repeated failures before breakthrough achievements. For instance, Thomas Edison's numerous attempts before inventing the practical light bulb illustrate that perseverance is indispensable. According to a 2018 study published in the *Journal of Applied Psychology*, resilience positively correlates with career advancement and leadership effectiveness.

### **Growth Mindset**

Coined by psychologist Carol Dweck, the concept of a growth mindset emphasizes the belief that abilities and intelligence can be developed through dedication and hard work. This outlook fosters continuous learning and adaptability, both critical in a rapidly changing world. Individuals with a growth mindset embrace challenges, learn from criticism, and are motivated by others' success rather than threatened by it. This mindset is a cornerstone in what it takes to be successful, especially in competitive and innovative fields.

### **Emotional Intelligence**

Emotional intelligence (EI) encompasses self-awareness, empathy, and interpersonal skills. It plays a pivotal role in leadership, collaboration, and conflict resolution. A 2020 survey by TalentSmart found that 90% of top performers possess high emotional intelligence, underscoring its importance. Being able to navigate social dynamics effectively can open doors, foster networks, and create supportive environments conducive to success.

## **Strategic Approaches to Achieving Success**

## **Goal Setting and Planning**

Clear, specific, and measurable goals provide direction and motivation. The SMART criteria (Specific, Measurable, Achievable, Relevant, Time-bound) are widely endorsed to optimize goal setting. Without well-defined objectives, efforts can become scattered and inefficient. Strategic planning involves breaking down large ambitions into manageable milestones, facilitating progress tracking and adjustment.

## **Time Management and Discipline**

Effective time management is a hallmark of successful individuals. Prioritizing tasks, minimizing distractions, and maintaining discipline enable sustained productivity. Studies reveal that managing time well reduces stress and increases output quality. Techniques such as the Pomodoro Technique or time blocking help maintain focus and prevent burnout.

## **Continuous Learning and Adaptability**

In an era characterized by technological disruption and market volatility, the capacity to learn continuously and adapt is crucial. Lifelong learning not only enhances skills but also keeps individuals relevant. Embracing change rather than resisting it distinguishes those who thrive from those who stagnate. This adaptability reflects a proactive attitude toward challenges and opportunities alike.

## **Environmental and Social Factors Influencing Success**

### **Support Systems and Networking**

No one achieves success in isolation. Supportive relationships, whether through family, mentors, or professional networks, provide resources, encouragement, and constructive feedback. Networking expands access to opportunities and knowledge, which can accelerate career progression. According to LinkedIn's 2022 Workforce Report, 85% of jobs are filled through networking, highlighting its critical role.

### **Access to Resources and Opportunities**

Socioeconomic factors and access to education, capital, and information undeniably affect the pathway to success. While individual traits matter, systemic barriers can limit the realization of potential. Recognizing this aspect adds depth to the understanding of what it takes to be successful, reminding us that success is often a combination of personal effort and external conditions.

# Balancing Success: Pros and Cons

While the pursuit of success is generally viewed positively, it comes with potential drawbacks. The relentless drive to achieve can lead to stress, burnout, and strained relationships. High achievers may sacrifice work-life balance and personal well-being, which in turn can undermine long-term sustainability. Awareness of these risks is essential in crafting a balanced approach that aligns professional ambitions with holistic health.

## Pros of Pursuing Success

- Increased financial stability and security
- Enhanced self-esteem and personal growth
- Opportunities for influence and leadership
- Ability to contribute meaningfully to society

## Cons of Pursuing Success

- Risk of chronic stress and mental health issues
- Potential neglect of personal relationships
- Pressure and expectation leading to anxiety
- Possible ethical compromises in highly competitive environments

## Emerging Perspectives: The Role of Mindfulness and Well-being

Recent trends emphasize the integration of mindfulness and well-being into the success paradigm. Mindfulness practices enhance focus, reduce stress, and improve decision-making—qualities that contribute to sustained success. Organizations increasingly recognize that employee well-being correlates with productivity and innovation, shifting the narrative toward more holistic success models.

Understanding what it takes to be successful today involves not only traditional traits like hard work



and intelligence but also emotional regulation and mental health awareness. This evolution reflects a more humane and sustainable approach to achievement.

Success, therefore, emerges as a dynamic interplay of personal attributes, strategic actions, social context, and well-being considerations. It is neither a fixed destination nor a universally uniform experience but a continuous journey shaped by evolving challenges and opportunities.

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**what it takes to be successful:** *The Politically Incorrect Success System* Larry Winget, 2020-04-03 The cancer of political correctness has not only helped to form a society of insincere, oversensitive, and under-achieving people—it has deprived individuals from the joy of living authentically and boldly. Well, living authentically and boldly has never been a problem for Larry Winget. Known as the Pitbull of Personal Development, Larry is not afraid to tell it like it is about what it takes to be successful. And he's also not afraid of skewering some of those well-known shibboleths of personal development—like The Law of Attraction and the path of effortless success that are peddled by so many motivational speakers. In this book, Larry will take on the political correctness that has infected our society, and the personal development industry. He'll outline an effective back to the basics approach to help YOU be more successful. Larry still believes that hard work and excellence are the keys to success and communicates that like no other person on the planet can! Larry makes you think. He makes you uncomfortable. He offers common sense solutions that are impossible to argue with. On top of all that, he is hilarious. Learn: • Why being politically correct will leave you unhappy, uninspired and unsure about your future. • Why it takes a contrarian approach to be successful and true to yourself in this upside-down politically correct world. • Why you need to fix yourself first rather than putting your focus on how to fix others or society. • Why letting go of your need for approval is essential to happiness. • How to get to the point and ask for what you want in life—directly and decisively. • How to make big, bold and brash plans for your life. • The biggest problem preventing entrepreneurs from being successful in business in our modern world. • How getting rid of politically correct excuses about money can save you financially.

**what it takes to be successful: Success Equations** Sherrie Campbell, 2018-07-03 Psychology-based formulas for achieving authentic wealth that enriches your life—not just your bank

account. Money is one thing, and wealth is another. Negative patterns can prevent even millionaires from becoming truly wealthy—enjoying a life of love; family; friends; and physical, emotional, mental, and spiritual health. Financial resources are simply a tool for ensuring our basic needs are met, enabling us to make other areas of life that much more satisfying. There are no shortcuts to success, but Dr. Sherrie Campbell's equations, inspired by psychologist Abraham Maslow's famed "hierarchy of needs," provide the formulas you need to create the success you desire. *Success Equations: A Path to Living an Emotionally Wealthy Life* identifies the behavioral patterns that lead to health, wealth, and lasting happiness. Those striving for success can follow certain formulas, cultivate them as virtues, and greatly increase their chances of living authentically wealthy lives.

**what it takes to be successful: The Convincing Lie (How Following the Masses Takes you Away From Success)** Shivratn Maheshkant Mishra, *The Convincing Lie* is a revelation that questions the very basic human attribute of asking a blueprint to be extraordinary! It questions the whole idea of doing what everyone does while wanting to reach where very few can! It endorses the benefits of embracing cluelessness. It breaks strong prejudices in your head, and helps you know that luck can be designed by perseverance, intent, content and understanding of the two approaches towards defining your life goals - either you take what the world offers you or you get what you want from the world! The latter doesn't need a blueprint, it needs you to know that number 8 in-fact is infinity that demands a change in direction of your outlook towards everything!

**what it takes to be successful: Brian Tracy's Master Course For Business Success** Brian Tracy, 2024-06-11 Whether you're an entrepreneur or working for a company, you're in business for yourself. You are selling products and services. You have to persuade buyers—employers as well as customers—that what you're offering is worth more than what they're paying. In this lively, concise, but thorough guide to the basic principles of business, Brian Tracy takes you through the skills you need to succeed, no matter who you are or what you're doing. You'll learn: The four communication styles and how to talk to each one. How to negotiate for a better deal on anything. Why you need to know how to sell. How to double your efficiency at work. Whether you have what it takes to start your own business. How to use other people's money to leverage yourself to success. How to gain access to your own creative genius. The art of managing money. A sure track to financial independence. The quickest and surest ways to make your fortune in real estate. And much, much more. Business success doesn't come from luck. As Brian shows, it's the result of setting clear, written goals and outlining precise steps for accomplishing them. Distilling decades of business and consulting experience, Brian provides a concentrated and high-powered dose of business expertise that will help you reach your highest aims.

**what it takes to be successful: Success is a State of Mind: Building a Foundation for Your Future** Les Brown, Deepak Chopra, Mark Victor Hansen,

**what it takes to be successful: College Success** Bob Roth, 2010-04-19 All parents want their children to be successful in college. For most, success means that their children graduate from college with a good job or are accepted to Graduate School. This book is for parents who want to help their children achieve the success they desire in college and beyond. Clearly, there are paths that lead to those two goals, paths that are often unknown or unclear to parents and students alike. For that reason, the author describes and emphasizes the key factors that lead to college, employment and career success. Parents also receive much useful advice on how to help their children capitalize on their natural talents, find their stride and pursue their dreams. The early chapters quickly take readers through the years prior to college, so parents with children who are not yet in college can determine if they are ready and what they need. In fact, some students may benefit from taking a year off after high school. For parents with children about to enter college or already in college, the author has included the information, tools, techniques and suggestions that both parents and students need. Parents will learn how students can avoid the ugly side of college life, how students can select their major and career direction, the three areas in which students must excel, the universal success skills students should develop, the 18 myths that students believe, the importance of accomplishments, the value of preparation and much more. Most importantly,

parents will learn to play an effective supporting role in student success. Each chapter of this book covers a topic that all college parents should understand and address. With the information provided, parents will have the ability to help their children chart a course that can significantly improve their chances for success, during and after college.

**what it takes to be successful: Science of Success - Secrets to the Law of Attraction** Dr. Robert C. Worstell, Julia Seton, MD., 2017-05-20 As New Thought made its progress into the 20th century, Julia Seton grasped the importance of this modern philosophy and wrote to help people in their pursuit of success. In this book, she is able to take the complex subject of success and boil it down to a mere 20 methods. In each chapter, she gives short, accurate comments about these different ways to produce success in your life, writing as if she is across a table from you and telling you what she just discovered. And she winds it up by giving you four rules for the Game of Life. Formatted for your easy reading either in hardcover or on-screen, this book also includes the full text of Freedom Talk Number II. Get Your Copy Now.

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**what it takes to be successful: Think Bigger, Dream Bolder, Achieve More: The Psychology of Success and High Performance** Silas Mary, 2025-02-08 Ready to take your life and business to the next level? Think Bigger, Dream Bolder, Achieve More is your guide to understanding the psychology of success and unlocking your highest potential. This book is packed with the mental strategies and mindset shifts that high performers use to push past their limits and achieve extraordinary results. Inside, you'll learn how to break free from small thinking, embrace bold dreams, and develop the high-performance mindset that's essential for achieving your biggest goals. From rewiring your brain to think bigger, to setting audacious goals and staying motivated through challenges, this book teaches you how to elevate your thinking and action to match your ultimate ambitions. You'll discover how to overcome fear, cultivate resilience, and unlock a relentless drive that keeps you focused on achieving more, no matter what. With proven techniques used by top achievers, you'll learn how to set up systems for success, boost your productivity, and develop habits that keep you on track. Think Bigger, Dream Bolder, Achieve More isn't just about dreaming—it's about taking bold action and achieving massive success. If you're ready to push past the status quo and unlock your full potential, this book will show you how to think beyond your limits and achieve more than you ever imagined. It's time to elevate your mindset and start reaching for greatness.

**what it takes to be successful: Social Programs that Work** Jonathan Crane, 1998-05-07 Many Americans seem convinced that government programs designed to help the poor have failed. Social Programs That Work shows that this is not true. Many programs have demonstrably improved the lives of people trapped at the bottom of the social and economic ladder. Social Programs That Work provides an in-depth look at some of the nation's best interventions over the past few decades, and considers their potential for national expansion. Examined here are programs designed to

improve children's reading skills, curb juvenile delinquency and substance abuse, and move people off welfare into the workforce. Each contributor discusses the design and implementation of a particular program, and assesses how well particular goals were met. Among the critical issues addressed: Are good results permanent, or do they fade over time? Can they be replicated successfully under varied conditions? Are programs cost effective, and if so are the benefits seen immediately or only over the long term? How can public support be garnered for a large upfront investment whose returns may not be apparent for years? Some programs discussed in this volume were implemented only on a small, experimental scale, prompting discussion of their viability at the national level. An important concern for social policy is whether one-shot programs can lead to permanent results. Early interventions may be extremely effective at reducing future criminal behavior, as shown by the results of the High/Scope Perry preschool program. Evidence from the Life Skills Training Program suggests that a combination of initial intervention and occasional booster sessions can be an inexpensive and successful approach to reducing adolescent substance abuse. Social Programs That Work also acknowledges that simply placing welfare recipients in jobs isn't enough; they will also need long-term support to maintain those jobs. The successes and failures of social policy over the last thirty-five years have given us valuable feedback about the design of successful social policy. Social Programs That Work represents a landmark attempt to use social science criteria to identify and strengthen the programs most likely to make a real difference in addressing the nation's social ills.

**what it takes to be successful: Handbook of Success** Mikael Olsson, 2011-10-19 A Concise Handbook in Personal Development The Handbook of Success is a concise manual on finding success, happiness and quality of life. It contains a wealth of knowledge and wisdom on how to improve your life and make it into what you want it to be.

**what it takes to be successful: The 8 Principles of Success** Stephen Harrington, 2013-04 This book is an easy blueprint for success and should be in your library. I highly recommend it. Emile Allen, M.D. Author of Eaten By The Tiger Knowing what you need to do to become successful in life is common sense, getting yourself to do what you need to do is something quite different! Success leaves clues and what successful people do has a pattern to it. If you want more success and fulfilment in life and you want to know what other highly successful people do then The 8 Principles of Success is for you! This easy to digest step by step success guide gives you exactly what you need to get you on the fast track to success. Inspiring and comprehensive, this self help book covers the detail you need to know which makes the difference between success and failure. Success secrets are revealed so you can save time achieving what you need to achieve to become fulfilled in life. If you want: More self esteem More self confidence Greater fulfilment To set goals and stick with them To stay motivated, focused and balanced Faster results To get up and stay up Clarity of where you are going and what you want out of life To get out of a rut Better relationships To be fitter and healthier with more energy then this book is for you. A personal note from the author Steve Harrington I have been fortunate enough in my life to experience great success in many areas then have it all taken or thrown away. I say fortunate because I have managed to get it back again and in the process learned many valuable lessons. I know what it takes to get back to the true me, the successful me through studying what it takes to be successful and applying exactly what I have written in this book. Steve has learned directly from many of the world's top success minds and has studied the science of success for over twenty years. He has taken this information directly from billionaires, business leaders and psychology experts and passes it on to you right here. He has built his own businesses which he has sold and built again from scratch. He is a family man and an accomplished athlete. He cares deeply about helping others to get what they want out of life. Some of the many powerful tools, tips and techniques you will learn are: How to get goals finally working for you to drive you forward How to create a plan for your dreams and goals which actually works How to get your focus back and KEEP it What you need to know to get you motivated and keep your momentum going so you drive forward all the time What you need to do to make your mind work for you and not against you, always The small differences between success and failure What it takes to

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**what it takes to be successful: Millionaire Moms** Joyce Bone, 2010-03-01 An Entrepreneur is Born! Do you need flexibility to raise your children and income for the family budget? Tired of saying No to your family because of finances? Do you desire more out of your life? Thirty five millionaire moms share their secrets. Is it possible for an average woman to be a prosperous business woman and an outstanding mom at the same time? The answer is YES! Enter the exciting world of millionaire moms and prepare to create your ideal life. Not only will you be inspired by these women's experiences, you will be equipped to move forward toward your dream life.

**what it takes to be successful: How Successful Schools Are More than Effective** Christopher Day, David Gurr, 2024-07-25 Arising from new research of members of the International Successful School Principalship Project, this book presents cases of school and leadership success from across 12 countries. It provides critically informed writing, informed by ecological systems theory, which questions the uncritical application of single lens, adjectival leadership models, challenges critical theorists' views of teachers' and leaders' as necessarily compliant with so-called neoliberal policy agendas. In their place, the chapters provide compelling evidence not only of who successful leaders are and what they do, but how they do it as they meet and manage the challenges of building and sustaining success in uncertain times in a range of cultures and social contexts. In these schools, principals assert their broad educational values, professional identities, agency and resilience, drawing upon a range of strategies, technical and human relating qualities and skills in building and sustaining success for all. Whilst they acknowledge the influence of cultural, policy, and community contexts, they are not oppressed by these. The chapters provide a brief description of country and school contexts, the life and work of the principal, their leadership strategies and how they contribute to teacher wellbeing and teaching quality, leadership development in others, pedagogical leadership, cultures of trust, and community engagement. There is also consideration of how school leaders manage tensions and dilemmas, how success differs from effectiveness, and the characteristics and qualities of leaders that lead to success. It is a book which will stimulate school leaders and aspiring school leaders to consider more deeply their own work and its directions. For researchers and system leaders, it provides multi-level, multiple perspective case studies as part of the largest international educational leadership project ever undertaken. It is a 'must read', rich, timely professionally connected book.

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or how the fighting of a war may affect our judgments concerning whether that war meets the ad bellum conditions. The essays take a keen interest in the micro-foundations of just war theory, and uphold the general assumption that the rules of war must be supported, if they are going to be supported at all, by the liability and non-liability of the individuals who are encompassed by those rules. Relatedly, the volume also contains work which is relevant to the moral justification of several moral doctrines used, either explicitly or implicitly, in just war theory: in the doctrine of double effect, in the generation of liability in basic self-defensive cases, and in the relationship between liability and the conditions which are normally appended to permissible self-defensive violence: imminence, necessity, and proportionality. The volume breaks new ground in all these areas.

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